

**Community Planning Alliance** There are now over 700 communities on our map

All campaigning against inappropriate development





# Yes, Secretary of State

Some insights into the Workings of Central Government





- Departments
- Agencies
- Who is in charge?
- Critical role of the Treasury
- Cabinet Office
- Parliamentary Scrutiny
- All Party Parliamentary Groups and Lobbying





#### Departments

- Prime Minister
- Treasury
- DLUHC
- DEFRA
- Transport
- Business and Trade
- Science, Innovation and Technology
- Energy Security and Net Zero
- Role as sector "Trade Unions"
- Cabinet Office





- Delivery not Policy (-ish)
- Planning Inspectorate
- National Highways
- Network Rail Homes England
- NDPBs Regulators Environment Agency, FCA, Charity Commission etc but also Museums etc





- All Departments are run by a member of the Cabinet, usually titled "Secretary of State"
- Supported by one or more Junior Ministers "Ministers of State" or "Parliamentary Under Secretary"
- Aided by an unpaid "Parliamentary Private Secretary" link to parliamentary Party

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- Not a trivial job Two of Margaret Thatcher's PPS were murdered by the IRA.
- Permanent Secretary is senior civil servant in the department Sir Humphrey- meet on Wednesday mornings – Accounting Officer
- Special Advisers SPADs Sir Richard Mottram quote
- Departmental Chief Scientific Advisers Potential useful target for logical arguments
- List of Ministerial Responsibilities Latest 20 Jul 2023



### Critical Role of Treasury

- Only Dept with two Cabinet Members Chancellor and Chief Sec
- Chief Sec controls all gov't expenditure "Star Chamber" etc
- All Departmental expenditure is on sufferance delegated from Treasury – it literally is their money
- Very Small Dept 2,000 out of 488,000 Gov't spending 3 of 26 Directors, 1 DD of 106 looks at DLUHC

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- Revenue and Capital we are generally interested in Capital
- "Mother handing out coppers to the children"
  - Recent DLUHC withdrawal of capital expenditure approval
- Annularity, "January crisis", Spending Review, Hypothecation



### **Cabinet Office**

- Coordinates but with increasing authority
- Took over Covid procurement for example
- Temporary home for the talented, but out of step





## Parliamentary Scrutiny

- Public Accounts Committee
- NAO
- Select Committees
  - Reports, Appointments, Letters
  - Chairman elected
  - Approachable attend and observe
- Parliamentary Questions
  - 6 weekly departmental cycle
  - Urgent, Routine, Written, Planted
- MP's letters





#### All Party Parliamentary Groups and Lobbying

- APPGs
  - Function and meetings
  - Secretariat
  - List of over 755 including nearly all countries
    - Housing and Planning Royal Town Planning Institute
    - Housing and Social Mobility Communities that Work
    - Housing in the North Northern Housing Consortium Ltd
    - Housing Market and Housing Delivery College Green Group
  - Lobbying





## **Any Questions**





#### Thank you for listening





#### Appendix – Public Money

- Requirements for use of public funds
- budget cover in the collectively agreed multi-year budgets
- with a few exceptions, parliamentary authorisation for each year's drawdown of funds through an Estimate, which is then approved as a Supply and Appropriation Act (see section 2.2)
- adequate Treasury consents (see section 2.3)
- • assurance that the proposed expenditure is regular and proper (section 2.4)
- • sufficient specific legal powers though see section 2.5 for some limited exceptions
- Examples of transactions requiring explicit Treasury consent
- extra statutory payments similar to but outside statutory schemes
- • ephemeral ex gratia payment schemes, eg payments to compensate for official errors
- • special severance payments, eg compromise agreements in excess of contractual commitments
- • non-standard payments in kind
- • unusual financial transactions, eg imposing lasting commitments or using tax avoidance
- • unusual schemes or policies using novel techniques

